

**Consolidated Financial Results**  
**for the Six Months Ended September 30, 2023**  
**(Under IFRS)**



November 2, 2023

Company name : SUBARU CORPORATION  
 Listing : Tokyo Stock Exchange  
 Securities code : 7270  
 URL : <https://www.subaru.co.jp/en/ir/>  
 Representative : Atsushi Osaki, Representative Director, President and CEO  
 Inquiries : Yasushi Nagae, Vice President and General Manager of Investor Relations Department  
 Telephone : +81-3-6447-8825  
 Scheduled date to file quarterly securities report : November 10, 2023  
 Scheduled date to commence dividend payments : December 7, 2023  
 Preparation of supplementary material on quarterly financial results : Yes  
 Holding of quarterly financial results briefing : Yes (for investment analysts and institutional investors)

(Yen amounts are rounded off to millions, unless otherwise noted.)

**1. Consolidated financial results for the six months ended September 30, 2023 (from April 1, 2023 to September 30, 2023)**

**(1) Consolidated operating results (cumulative)**

(Percentages indicate year-on-year changes.)

	Revenue		Operating profit		Profit before tax		Profit for the period		Profit for the period attributable to owners of parent		Total comprehensive income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended												
September 30, 2023	2,213,455	26.4	185,842	68.3	226,453	88.2	150,389	93.6	150,948	93.9	270,107	46.4
September 30, 2022	1,750,896	30.5	110,445	102.8	120,356	96.8	77,672	71.6	77,858	73.8	184,481	194.2

	Profit for the period per share attributable to owners of parent, basic	Profit for the period per share attributable to owners of parent, diluted
Six months ended	Yen	Yen
September 30, 2023	198.59	198.58
September 30, 2022	101.52	101.52

**(2) Consolidated financial position**

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent to total assets
As of	Millions of yen	Millions of yen	Millions of yen	%
September 30, 2023	4,366,531	2,304,530	2,302,389	52.7
March 31, 2023	3,944,150	2,109,947	2,100,973	53.3

## 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2023	—	38.00	—	38.00	76.00
Fiscal year ending March 31, 2024	—	48.00			
Fiscal year ending March 31, 2024 (Forecast)			—	48.00	96.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

Breakdown of cash dividends per share

For Second quarter-end of FYE 2024: Ordinary dividends 38.00 Yen, Commemorative dividends 10.00 Yen

For FYE 2024 (Forecast): Ordinary dividends 38.00 Yen, Commemorative dividends 10.00 Yen

## 3. Forecast of consolidated results for the fiscal year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

	Revenue		Operating profit		Profit before tax		Profit for the period attributable to owners of parent		Profit for the period per share attributable to owners of parent, basic
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2024 (Forecast)	4,650,000	23.2	420,000	57.0	460,000	65.3	320,000	59.7	422.55

Note: Revisions to the forecast of consolidated results most recently announced: Yes

### \* Notes

(1) Changes in significant subsidiaries during the period

(Changes in specified subsidiaries resulting in the change in scope of consolidation): None

(2) Changes in accounting policies and changes in accounting estimates

(i) Changes in accounting policies required by IFRS : None

(ii) Changes in accounting policies due to other reasons : None

(iii) Changes in accounting estimates : None

(3) Number of issued shares (common stock)

(i) Total number of issued shares at the end of the period (including treasury stock)

As of September 30, 2023	769,175,873 shares
As of March 31, 2023	769,175,873 shares

(ii) Number of treasury stock at the end of the period

As of September 30, 2023	17,380,486 shares
As of March 31, 2023	2,194,065 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2023	760,085,764 shares
Six months ended September 30, 2022	766,943,284 shares

\* Quarterly financial results are exempt from quarterly review conducted by certified public accountants or an audit corporation.

\* Proper use of earnings forecasts, and other special matters

The performance projections were based on the information available as of the date when this document was released. Therefore, actual results may differ considerably due to various factors that might occur in the future.

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## 1. Qualitative information on quarterly financial results.

### (1) Explanation about operating performance in the quarter under review

Revenue for the six months ended September 30, 2023 increased by 462.6 billion yen (26.4%) year on year to 2,213.5 billion yen due to an increase in unit sales and profit contribution from foreign exchange fluctuation.

Despite an increase in SG&A expenses and rising raw material costs, operating profit increased by 75.4 billion yen (68.3%) to 185.8 billion yen and profit before tax rose by 106.1 billion yen (88.2%) to 226.5 billion yen on a year on year basis due to an increase in unit sales and profit contribution from foreign exchange fluctuation. Profit for the period attributable to owners of parent increased by 73.1 billion yen (93.9%) year on year to 150.9 billion yen.

(In Japanese yen in million except for profit margin and percentage change from the previous period)

	Revenue	Operating Profit (Margin)	Profit before tax (Margin)	Profit for the period attributable to owners of parent (Margin)	Foreign Exchange Rate
FYE2024 2nd Quarter	2,213,455	185,842 (8.4)	226,453 (10.2)	150,948 (6.8)	¥139/US\$ ¥151/EUR
FYE2023 2nd Quarter	1,750,896	110,445 (6.3)	120,356 (6.9)	77,858 (4.4)	¥130/US\$ ¥137/EUR
Change	462,559	75,397	106,097	73,090	
Percentage Change	26.4	68.3	88.2	93.9	

#### Performance by segment

Results for the six months ended September 30, 2023 by business segment are as described below.

(In Japanese yen in million except for profit margin and percentage change from the previous period)

	Revenue				Segment Profit			
	FYE2023 2nd Quarter	FYE2024 2nd Quarter	Change	Percentage Change	FYE2023 2nd Quarter	FYE2024 2nd Quarter	Change	Percentage Change
Automobile	1,713,422	2,163,456	450,034	26.3	109,956	183,682	73,726	67.1
Aerospace	35,106	47,439	12,333	35.1	(3,195)	(1,090)	2,105	65.9
Other	2,368	2,560	192	8.1	3,637	2,951	(686)	(18.9)
Adjustments	-	-	-	-	47	299	252	536.2
Total	1,750,896	2,213,455	462,559	26.4	110,445	185,842	75,397	68.3

Notes: 1. Revenue is the revenue from external customers.

2. Adjustment to segment profit refers to the elimination of intersegment transactions.

#### (i) Automobile Division

Domestic production for the six months ended September 30, 2023 increased by 37,000 units (13.2%) year on year to 320,000 units and overseas production increased by 30,000 units (21.2%) year on year to 173,000 units owing to various efforts we continued in production and procurement. This resulted in an increase in combined domestic and overseas production by 68,000 units (15.9%) to 493,000 units.

While domestic unit sales decreased slightly by 4,000 units (7.3%) year on year to 45,000 units, overseas unit sales grew steadily especially in the United States, our mainstay market, and increased by 75,000 units (21.3%) year on year to 424,000 units. This resulted in an increase in combined domestic and overseas unit sales by 71,000 units (17.8%) to 469,000 units.

Revenue increased by 450.0 billion yen (26.3%) year on year to 2,163.5 billion yen due to an increase in unit sales and profit contribution from foreign exchange fluctuation. Despite an increase in SG&A expenses and rising raw material costs, segment profit increased by 73.7 billion yen (67.1%) year on year to 183.7 billion yen due to an increase in unit sales and profit contribution from foreign exchange fluctuation.

Consolidated unit sales for the six months ended September 30, 2023 by region are as described below.

(Units in thousands and percentage change from the previous period)

	FYE2023 2nd Quarter	FYE2024 2nd Quarter	Change	Percentage Change
<b>Total in Japan</b>	<b>49</b>	<b>45</b>	<b>(4)</b>	<b>(7.3)</b>
Passenger cars	40	38	(2)	(4.3)
Minicars	9	7	(2)	(20.1)
<b>Total Overseas</b>	<b>350</b>	<b>424</b>	<b>75</b>	<b>21.3</b>
North America	301	358	57	19.0
Europe	8	15	7	90.2
Australia	18	27	9	47.7
China	6	4	(2)	(39.9)
Other regions	17	21	4	25.9
<b>Total</b>	<b>398</b>	<b>469</b>	<b>71</b>	<b>17.8</b>

(ii) Aerospace Division

Revenue increased by 12.3 billion yen (35.1%) to 47.4 billion yen due to more deliveries of components for Boeing 787. Segment loss improved year-on-year by 2.1 billion yen to a loss of 1.1 billion yen.

(iii) Other Businesses

Revenue was 2.6 billion yen, about the same as previous period. Segment profit decreased by 0.7 billion yen (18.9%) year on year to 3.0 billion yen.

**(2) Explanation about financial position in the quarter under review**

(i) Assets

Total assets at the end of September 2023 stood at 4,366.5 billion yen, an increase of 422.4 billion yen compared to the end of the previous fiscal year. The key factors include: 1) an increase of 236.8 billion yen in other financial assets (current assets) due to an increase in foreign currency time deposits and exchange rate effects; 2) an increase of 70.5 billion yen in inventories as the stock of new vehicles increased at sales subsidiaries in the U.S.; and 3) an increase of 56.4 billion yen in property, plant and equipment due to capital expenditures.

(ii) Liabilities

Total liabilities increased by 227.8 billion yen from the end of the previous fiscal year to 2,062.0 billion yen. The key factors include: 1) an increase of 71.1 billion yen in trade and other payables due to an increase in accounts payable-trade; 2) an increase of 50.4 billion yen in other non-current liabilities due to exchange rate effects and an increase in advances received; 3) an increase of 24.9 billion yen in provisions primarily for product warranties; and 4) an increase of 24.6 billion yen in other current liabilities due to exchange rate effects.

(iii) Equity

Total equity increased by 194.6 billion yen from the end of the previous fiscal year to 2,304.5 billion yen. The key factors include: 1) an increase of 121.7 billion yen in retained earnings resulting from posting of profit for the period and payment of dividends; 2) an increase of 119.6 billion yen in other components of equity due to an increase in foreign currency translation adjustments; and 3) a decrease of 39.8 billion yen in treasury stock due to purchase of treasury shares.

### (3) Explanation about cash flows in the quarter under review

Cash and cash equivalents at the end of the six months ended September 2023 totaled 905.8 billion yen.

#### (i) Net cash provided by operating activities

Net cash provided by operating activities increased by 267.4 billion yen (same quarter a year earlier: an increase of 212.3 billion yen). The key factors include: 1) 226.5 billion yen in profit before tax; 2) 108.4 billion yen in depreciation and amortization; and 3) 64.4 billion yen in income taxes paid.

#### (ii) Net cash provided by (used in) investing activities

Net cash provided by (used in) investment activities decreased by 319.1 billion yen (same quarter a year earlier: a decrease of 110.0 billion yen). The key factors include: 1) an increase of 157.2 billion yen in time deposits; 2) expenditures totaling 71.2 billion yen as a result of purchase of property, plant and equipment; and 3) 65.0 billion yen in purchase of intangible assets and expenditure on internally generated intangible assets.

#### (iii) Net cash provided by (used in) financing activities

Net cash provided by (used in) financing activities declined by 84.0 billion yen (same quarter a year earlier: a decrease of 46.0 billion yen). The key factors include: 1) 40.0 billion yen in payments for purchase of treasury stock; and 2) 29.1 billion yen in dividends paid to owners of the parent.

### (4) Explanation about future forecasts such as projections for the current fiscal year.

Despite an increase in SG&A expenses and potential constraints in parts supply and logistics, the Company revises the consolidated financial forecast for the fiscal year ending March 31, 2024 from the previous announcement made on May 11, 2023 to reflect the expected effects of higher sales and profits from exchange rate fluctuations, as well as an improvement in sales mix and a decline primarily in the precious metal market. Exchange rates assumed for forecast of the full-year consolidated earnings are 140 yen per US dollar (previously 128 yen per US dollar) and 150 yen per euro (previously 138 yen per euro).

Consolidated financial forecast for the fiscal year ending March 2024 (from April 1, 2023 to March 31, 2024)

	Revenue	Operating profit	Profit before tax	Profit for the period attributable to owners of parent	Profit for the period per share attributable to owners of parent, basic
Previous forecast (A)	Millions of yen 4,200,000	Millions of yen 300,000	Millions of yen 300,000	Millions of yen 210,000	Yen 273.81
Revised forecast (B)	4,650,000	420,000	460,000	320,000	422.55
Increase/Decrease (B-A)	450,000	120,000	160,000	110,000	—
Percentage change (%)	10.7	40.0	53.3	52.4	—
(Ref.) Results for previous fiscal year (Ended March 31 2023)	3,744,468	267,483	278,366	200,431	261.33

## 2. Condensed quarterly consolidated financial statements

### (1) Condensed quarterly consolidated statement of financial position

(Unit: Millions of yen)

	FYE 2023 (as of March 31, 2023)	2nd Quarter of FYE 2024 (as of September 30, 2023)
Assets		
Current assets		
Cash and cash equivalents	979,529	905,790
Trade and other receivables	357,524	372,781
Inventories	592,999	663,544
Income taxes receivable	11,049	16,732
Other financial assets	388,634	625,406
Other current assets	99,378	143,379
Subtotal	2,429,113	2,727,632
Assets held for sale	652	746
Total current assets	2,429,765	2,728,378
Non-current assets		
Property, plant and equipment	861,846	918,232
Intangible assets and goodwill	243,926	253,216
Investment property	20,878	20,836
Investments accounted for using equity method	9,061	8,436
Other financial assets	116,507	151,994
Other non-current assets	189,108	214,245
Deferred tax assets	73,059	71,194
Total non-current assets	1,514,385	1,638,153
Total assets	3,944,150	4,366,531

(Unit: Millions of yen)

	FYE 2023 (as of March 31, 2023)	2nd Quarter of FYE 2024 (as of September 30, 2023)
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	377,279	448,361
Financing liabilities	55,596	64,156
Other financial liabilities	65,595	77,994
Income taxes payable	27,198	51,937
Provisions	141,192	160,279
Other current liabilities	346,622	371,187
Total current liabilities	1,013,482	1,173,914
Non-current liabilities		
Financing liabilities	257,000	259,000
Other financial liabilities	90,632	93,663
Employee benefits	55,557	61,654
Provisions	103,872	109,652
Other non-current liabilities	313,374	363,750
Deferred tax liabilities	286	368
Total non-current liabilities	820,721	888,087
Total Liabilities	1,834,203	2,062,001
Equity		
Equity attributable to owners of parent		
Capital stock	153,795	153,795
Capital surplus	160,178	160,034
Treasury stock	(6,136)	(45,905)
Retained earnings	1,623,699	1,745,414
Other components of equity	169,437	289,051
Total equity attributable to owners of parent	2,100,973	2,302,389
Non-controlling interests	8,974	2,141
Total equity	2,109,947	2,304,530
Total liabilities and equity	3,944,150	4,366,531



**(2) Condensed quarterly consolidated statement of income and condensed quarterly consolidated statement of comprehensive income**

**Condensed quarterly consolidated statement of income**

	(Unit: Millions of yen)	
	FYE 2023 (April 1, 2022 to September 30, 2022)	FYE 2024 (April 1, 2023 to September 30, 2023)
Revenue	1,750,896	2,213,455
Cost of sales	(1,419,839)	(1,774,167)
Gross profit	331,057	439,288
Selling, general and administrative expenses	(160,506)	(191,695)
Research and development expenses	(54,073)	(58,728)
Other income	3,426	1,834
Other expenses	(9,083)	(4,805)
Share of profit (loss) of investments accounted for using equity method	(376)	(52)
Operating profit	110,445	185,842
Finance income	26,084	59,486
Finance costs	(16,173)	(18,875)
Profit before tax	120,356	226,453
Income tax expense	(42,684)	(76,064)
Profit for the period	77,672	150,389
Profit for the period attributable to		
Owners of parent	77,858	150,948
Non-controlling interests	(186)	(559)
Profit for the period	77,672	150,389
Profit for the period per share attributable to owners of parent		
Basic (yen)	101.52	198.59
Diluted (yen)	101.52	198.58

## Condensed quarterly consolidated statement of comprehensive income

(Unit: Millions of yen)

	FYE 2023 (April 1, 2022 to September 30, 2022)	FYE 2024 (April 1, 2023 to September 30, 2023)
Profit for the period	77,672	150,389
Other comprehensive income (after deduction of tax)		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	—	—
Net changes in revaluation of capital financial assets measured at fair value through other comprehensive income	(12,567)	26,900
Share of other comprehensive income of investments accounted for using equity method	(896)	109
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	125,966	95,993
Net changes in revaluation of liability financial assets measured at fair value through other comprehensive income	(6,892)	(3,130)
Share of other comprehensive income of investments accounted for using equity method	1,198	(154)
Other comprehensive income (after deduction of tax) total	106,809	119,718
Comprehensive income	184,481	270,107
Comprehensive income attributable to		
Owners of parent	184,202	270,490
Non-controlling interests	279	(383)
Comprehensive income	184,481	270,107

**(3) Condensed quarterly consolidated statement of changes in equity**  
**FYE 2023 (April 1, 2022 to September 30, 2022)**

(Unit: Millions of yen)

	Equity attributable to owners of parent						Non-controlling interests	Total capital
	Capital stock	Capital surplus	Treasury stock	Retained earnings	Other components of equity	Total		
Balance at the beginning of the year	153,795	160,178	(6,324)	1,466,322	116,818	1,890,789	10,230	1,901,019
Comprehensive income								
Profit for the period	—	—	—	77,858	—	77,858	(186)	77,672
Other comprehensive income (after deduction of tax)	—	—	—	—	106,344	106,344	465	106,809
Comprehensive income total	—	—	—	77,858	106,344	184,202	279	184,481
Transfer to retained earnings	—	—	—	(49)	49	—	—	—
Transactions with owners								
Dividends paid	—	—	—	(21,485)	—	(21,485)	—	(21,485)
Purchase of treasury stock	—	—	(2)	—	—	(2)	—	(2)
Disposal of treasury stock	—	(55)	192	—	—	137	—	137
Transfer from retained earnings to capital surplus	—	55	—	(55)	—	—	—	—
Change in scope of consolidation	—	—	—	(145)	—	(145)	—	(145)
Changes in ownership interest in subsidiaries	—	—	—	—	—	—	—	—
Total transactions with owners	—	—	190	(21,685)	—	(21,495)	—	(21,495)
Balance at the end of the period	153,795	160,178	(6,134)	1,522,446	223,211	2,053,496	10,509	2,064,005

**FYE 2024 (April 1, 2023 to September 30, 2023)**

(Unit: Millions of yen)

	Equity attributable to owners of parent					Total	Non-controlling interests	Total capital
	Capital stock	Capital surplus	Treasury stock	Retained earnings	Other components of equity			
Balance at the beginning of the year	153,795	160,178	(6,136)	1,623,699	169,437	2,100,973	8,974	2,109,947
Comprehensive income								
Profit for the period	—	—	—	150,948	—	150,948	(559)	150,389
Other comprehensive income (after deduction of tax)	—	—	—	—	119,542	119,542	176	119,718
Comprehensive income total	—	—	—	150,948	119,542	270,490	(383)	270,107
Transfer to retained earnings	—	—	—	(72)	72	—	—	—
Transactions with owners								
Dividends paid	—	—	—	(29,161)	—	(29,161)	—	(29,161)
Purchase of treasury stock	—	—	(40,003)	—	—	(40,003)	—	(40,003)
Disposal of treasury stock	—	3	234	—	—	237	—	237
Transfer from retained earnings to capital surplus	—	—	—	—	—	—	—	—
Change in scope of consolidation	—	—	—	—	—	—	—	—
Changes in ownership interest in subsidiaries	—	(147)	—	—	—	(147)	(6,450)	(6,597)
Total transactions with owners	—	(144)	(39,769)	(29,161)	—	(69,074)	(6,450)	(75,524)
Balance at the end of the period	153,795	160,034	(45,905)	1,745,414	289,051	2,302,389	2,141	2,304,530

**(4) Condensed quarterly consolidated statement of cash flows**

(Unit: Millions of yen)

	FYE 2023 (April 1, 2022 to September 30, 2022)	FYE 2024 (April 1, 2023 to September 30, 2023)
Net cash provided by (used in) operating activities		
Profit before tax	120,356	226,453
Depreciation and amortization	115,442	108,407
Share of loss (profit) of investments accounted for using equity method	376	52
Finance income	(26,084)	(59,486)
Finance costs	16,173	18,875
Decrease (increase) in trade and other receivables	2,457	(7,300)
Decrease (increase) in inventories	(69,173)	(20,260)
Increase (decrease) in trade and other payables	43,372	32,798
Increase (decrease) in provisions and employee benefits	15,684	28,403
Others	3,540	(18,165)
Subtotal	222,143	309,777
Interest received	5,349	20,807
Dividends received	2,038	2,494
Interest paid	(1,172)	(1,248)
Income taxes paid	(16,038)	(64,406)
<b>Net cash provided by (used in) operating activities</b>	<b>212,320</b>	<b>267,424</b>
Net cash provided by (used in) investing activities		
Net decrease (increase) in time deposits	(4,821)	(157,183)
Purchase of property, plant and equipment	(65,133)	(71,972)
Proceeds from sale of property, plant and equipment	3,460	800
Purchase of intangible assets and expenditure on internally generated intangible assets	(29,209)	(65,004)
Purchase of other financial assets	(114,792)	(157,654)
Proceeds from sale and collection of other financial assets	101,489	133,317
Others	(992)	(1,381)
<b>Net cash provided by (used in) investing activities</b>	<b>(109,998)</b>	<b>(319,077)</b>
Net cash provided by (used in) financing activities		
Repayments of long-term borrowings	(3,501)	(4,451)
Proceeds from long-term borrowings	2,000	25,000
Redemption of bonds	—	(10,000)
Repayments of lease liabilities	(23,001)	(20,084)
Payments for acquisition of interests in subsidiaries from non-controlling interests	—	(5,327)
Purchase of treasury stock	(2)	(40,003)
Dividends paid to owners of parent	(21,463)	(29,126)
Others	(3)	—
<b>Net cash provided by (used in) financing activities</b>	<b>(45,970)</b>	<b>(83,991)</b>
Effect of exchange rate changes on cash and cash equivalents	102,385	61,905
Net increase (decrease) in cash and cash equivalents	158,737	(73,739)
Cash and cash equivalents at beginning of period	883,074	979,529
<b>Cash and cash equivalents at end of period</b>	<b>1,041,811</b>	<b>905,790</b>

## (5) Note to condensed quarterly consolidated financial statements

### (Note on premise of going concern)

FYE 2024 (April 1, 2023 to September 30, 2023)

Not applicable.

### (Segment information)

Information on revenue, profit or loss, and other significant items by segment

Segment information by business type of the Company and its consolidated subsidiaries during the second quarter of FYE 2023 and the second quarter of FYE 2024 is as follows.

#### FYE 2023 (April 1, 2022 to September 30, 2022)

(Unit: Millions of yen)

	Automobile	Aerospace	Subtotal	Others	Adjustment	Consolidated
Revenue						
(1) Outside customers	1,713,422	35,106	1,748,528	2,368	—	1,750,896
(2) Inter-segment	1,363	—	1,363	16,822	(18,185)	—
Total revenue	1,714,785	35,106	1,749,891	19,190	(18,185)	1,750,896
Share of profit (loss) of investments accounted for using equity method	301	—	301	(677)	—	(376)
Operating profit (loss)	109,956	(3,195)	106,761	3,637	47	110,445
Finance income						26,084
Finance costs						(16,173)
Profit before tax						120,356

#### FYE 2024 (April 1, 2023 to September 30, 2023)

(Unit: Millions of yen)

	Automobile	Aerospace	Subtotal	Others	Adjustment	Consolidated
Revenue						
(1) Outside customers	2,163,456	47,439	2,210,895	2,560	—	2,213,455
(2) Inter-segment	1,473	1	1,474	15,670	(17,144)	—
Total revenue	2,164,929	47,440	2,212,369	18,230	(17,144)	2,213,455
Share of profit (loss) of investments accounted for using equity method	(62)	—	(62)	10	—	(52)
Operating profit (loss)	183,682	(1,090)	182,592	2,951	299	185,842
Finance income						59,486
Finance costs						(18,875)
Profit before tax						226,453

Note: The method of calculating operating profit (loss) for each segment is consistent with the method of calculating operating profit (loss) in the condensed quarterly consolidated statement of income, and does not include financial income, financial costs, and income tax expense. In addition, operating expenses that cannot be charged directly to each segment are allocated to each segment based on the most reasonable allocation criteria.

### (Significant subsequent event)

Not applicable.

## Subaru Corporation Announces Consolidated Financial Results for the First Half of FYE 2024

Tokyo, November 2, 2023 – Subaru Corporation today announced its consolidated financial results for the first half of the fiscal year ending March 31, 2024.

### Results for April–September 2023: Consolidated Revenue

Global production increased 15.9% to 493,000 units as a result of continued initiatives in production and parts purchasing.

Production in Japan rose 13.2% to 320,000 units, while production in the U.S. grew 21.2% to 173,000 units.

As a result of the production increase, global unit sales rose 17.8% to 469,000 units, led by steady sales in Subaru's key U.S. market.

Due to the increase in unit sales and other factors, consolidated revenue rose 26.4% to 2,213.5 billion yen.

### Results for April–September 2023: Consolidated Profit and Loss

As sales volume growth, the effects of foreign exchange rates, and other factors more than offset the increases in raw material costs and SG&A expenses, operating profit rose 68.3% to 185.8 billion yen, profit before tax grew 88.2% to 226.5 billion yen, and profit for the period attributable to owners of parent increased 93.9% to 150.9 billion yen.

### Forecast for FYE 2024

As the effects of foreign exchange rates, an improvement in sales mix, and a decline in market prices, particularly for precious metals, are expected to more than offset the increase in SG&A expenses and potential constraints in parts supply and logistics, the Company is revising its previous forecasts for FYE 2024 (announced on August 2, 2023) as follows:

- Revenue: 4,650 billion yen (an increase of 450 billion yen from the previous forecast)
- Operating profit: 420 billion yen (an increase of 120 billion yen from the previous forecast)
- Profit before tax: 460 billion yen (an increase of 160 billion yen from the previous forecast)
- Profit for the period attributable to owners of parent: 320 billion yen (an increase of 110 billion yen from the previous forecast)

Reflecting the upward revision of the full-year earnings forecast based on the first-half results, and to commemorate the 70th anniversary of the Company's founding, the Company has decided to pay an interim dividend of 48 yen per share, consisting of 38 yen as an ordinary dividend and 10 yen as a commemorative dividend. The Company plans to pay a year-end dividend of the same amount of 48 yen, resulting in an annual dividend of 96 yen per share (76 yen ordinary dividend and 20 yen commemorative dividend).

The forecasts for FYE 2024 are based on exchange rate assumptions of 140 yen to the U.S. dollar and 150 yen to the euro.

Notes on figures in the results:

Vehicle volume figures are rounded to the nearest thousand. Yen figures are rounded to the nearest hundred million.

Forward-looking statements in this document, including financial and other projections, are based on information available at the time of publication and are subject to various risks and uncertainties that could cause actual results to vary materially.



Reference for the Second Quarter of FYE 2024 Consolidated Financial Results

(Yen in 100 millions, Units in thousands)

	FYE 2023 1st Half [ 2022. 4-9 ] RESULTS	FYE 2024 1st Half [ 2023. 4-9 ] RESULTS		FYE 2023 Full Year [ '22.4 - '23.3 ] RESULTS	FYE 2024 Full Year [ 2023.4 - 2023.3 ] FORECASTS		FYE 2024 Full Year [ '23.4-'24.3 ] PREVIOUS FORECASTS		
		Change	%		Change	%			
<b>Revenue</b>	17,509	22,135	4,626	26.4	37,745	46,500	8,755	23.2	42,000
Japan	2,816	2,886	70	2.5	5,810	-	-	-	-
Overseas	14,693	19,248	4,555	31.0	31,935	-	-	-	-
<b>Operating profit (loss)</b>	1,104	1,858	754	68.3	2,675	4,200	1,525	57.0	3,000
Profit margin (%)	6.3	8.4			7.1	9.0			7.1
<b>Profit (loss) before tax</b>	1,204	2,265	1,061	88.2	2,784	4,600	1,816	65.3	3,000
Profit margin (%)	6.9	10.2			7.4	9.9			7.1
<b>Profit for the quarter attributable to owners of parent</b>	779	1,509	731	93.9	2,004	3,200	1,196	59.7	2,100
Profit margin (%)	4.4	6.8			5.3	6.9			5.0
<b>Factors contributing to change in operating profit</b>									
		Sales volume, mix, etc.	930			Sales volume, mix, etc.	1,627		
		Effects of foreign exchange rates	625			Effects of foreign exchange rates	746		
		Other	30			Cost impacts	39		
		Increase in SG&A exp., etc.	(451)			Other	5		
		Cost impacts	(334)			Increase in SG&A exp., etc.	(771)		
		Increase in R&D exp.	(46)			Increase in R&D exp.	(121)		
<b>Exchange rates</b>	JPY/US\$ 130/US\$	139/US\$			135/US\$	140/US\$			128/US\$
	JPY/EUR 137/US\$	151/US\$			141/US\$	150/US\$			138/EUR
<b>Capital expenditures</b>	551	964			1,228	1,800			1,800
<b>Depreciation</b>	495	483			1,030	1,000			1,000
<b>R&amp;D expenditures *</b>	519	621			1,078	1,350			1,200
<b>Interest bearing debts</b>	3,326	3,232			3,126	-			-
<b>Performance description</b>		- Increase in revenue for three consecutive years				- Increase in revenue for two consecutive years			
		- Increase in profit at each stage for three consecutive years				- Increase in profit at each stage for two consecutive years			
		- Increase in consolidated unit sales for three consecutive years				- Increase in consolidated unit sales for two consecutive years			
<b>Consolidated unit sales</b>	49	45	(4)	(7.3)	100	116	17	16.9	126
< Japan >									
Passenger Cars	40	38	(2)	(4.3)	81	100	19	23.6	107
Minicars	9	7	(2)	(20.1)	19	16	(2)	(12.8)	19
<b>Consolidated unit sales</b>	350	424	75	21.3	753	894	141	18.7	884
< Overseas >									
North America	301	358	57	19.0	635	759	124	19.5	729
Europe	8	15	7	90.2	23	-	-	-	-
China	6	4	(2)	(39.9)	10	12	1	14.1	14
Other	35	48	13	37.3	84	-	-	-	-
<b>Consolidated unit sales total</b>	398	469	71	17.8	852	1,010	158	18.5	1,010
<b>Production units total</b>	425	493	68	15.9	874	1,010	136	15.6	1,010
Japan	283	320	37	13.2	575	-	-	-	-
U.S.	143	173	30	21.2	299	-	-	-	-
<b>Revenue by business segment</b>									
Automobile	17,134	21,635	4,500	26.3	36,906	45,394	8,489	23.0	40,907
Aerospace	351	474	123	35.1	790	1,057	267	33.8	1,045
Other	24	26	2	8.1	49	49	(0)	(0.6)	48
<b>Operating profit (loss) by business segment</b>									
Automobile	1,100	1,837	737	67.1	2,633	4,140	1,507	57.3	2,962
Aerospace	(32)	(11)	21	-	(21)	20	41	-	17
Other	36	30	(7)	(18.9)	63	40	(23)	(36.3)	21
Elimination & Corporate	0	3	3	536.2	0	-	-	-	-

\* "R&D expenditures" indicate R&D activity related costs incurred during the reporting period. Under IFRS, a part of these costs that meets capitalization criteria is recognized as an intangible asset and amortized over its estimated useful life; thus, the amount of "R&D expenditures" stated here does not match that of "R&D expenses" stated on the Consolidated Statement of Income.

< Forward-looking statements in this document are based on the information available at the time of the announcement and are subject to various risks and uncertainties that could cause actual results to vary materially. >